

# **“Luxembourg 2030”**

## **A territorial prospective analysis**

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# Outline

- What is SOLEP?
- What is prospective?
- What is Luxembourg 2030?

# SOLEP

SOLEP = **S**ociété Luxembourgeoise de l'**E**valuation et de la **P**rospective

➤ Created in 2009

➤ Non profit association

- to promote the use of evaluation methods and prospective (foresight) in order to improve the quality of public discussions and decision making
- To promote the use of these **methods**

# Prospective

- What is prospective?

- Not



# Prospective

- What is prospective?

Wikipedia:

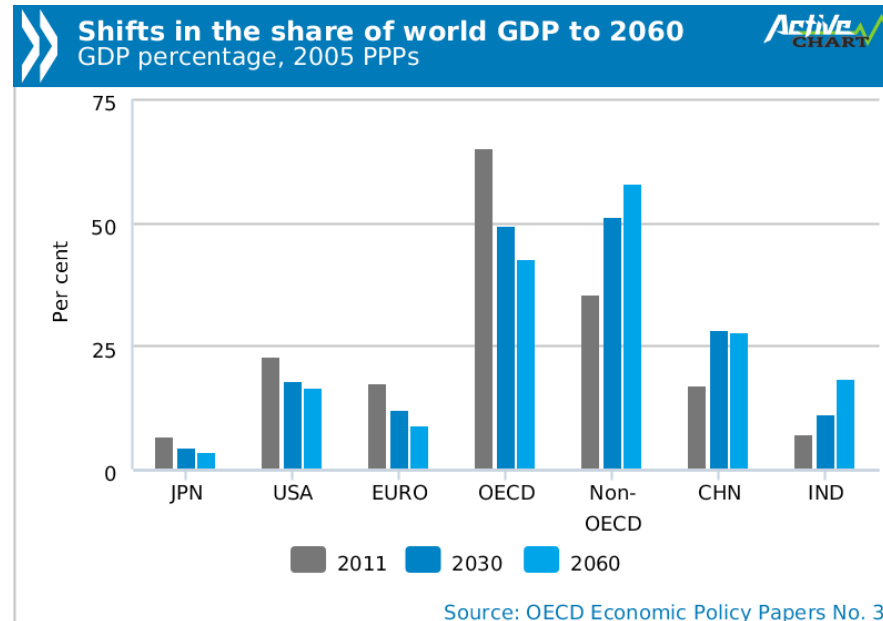
La **prospective** est la démarche qui vise .....à se préparer aujourd'hui à demain.

**Prospective (Foresight) is the approach aimed.. .to prepare today for tomorrow.**

# Prospective

- What is prospective?

- Not



# Prospective

**What is prospective?**

**Image : Prospective can be understood as the light cone projected by the headlights of a car that rolls faster and faster on an unknown road after nightfall (G. Berger, around 1950)**



# Prospective

## Possible other definitions of prospective include:

M. Godet, 2001 –

Strategic prospective analysis aims to lighten the way for the present action in light of possible futures



- P. Durance et al, 2007 – it is an instrument to understand the transformation of a system; a culture of anticipation and the collective debate on the issues and choices that are needed today; a powerful tool to engage stakeholders on the way to ambitious, proactive and affirmative-action policies translated in a masterplan designed to actively influence the future



# Prospective

- What is prospective?...  
define a possible future based on a democratic, participative  
systematic methodological approach.

# Luxembourg 2030

- What is Luxembourg 2030?

define a possible future *for Luxembourg* based on a democratic, participative systematic methodological approach.

# Prospective&SOLEP

**Strategic Prospective program SOLEP**

## **"Luxembourg 2030"**

**Is a participatory and structured prospective approach  
whose ambition is to identify a set of tracks for  
maintaining and enhancing the attractiveness of Luxembourg in the long term.**

# Prospective&SOLEP

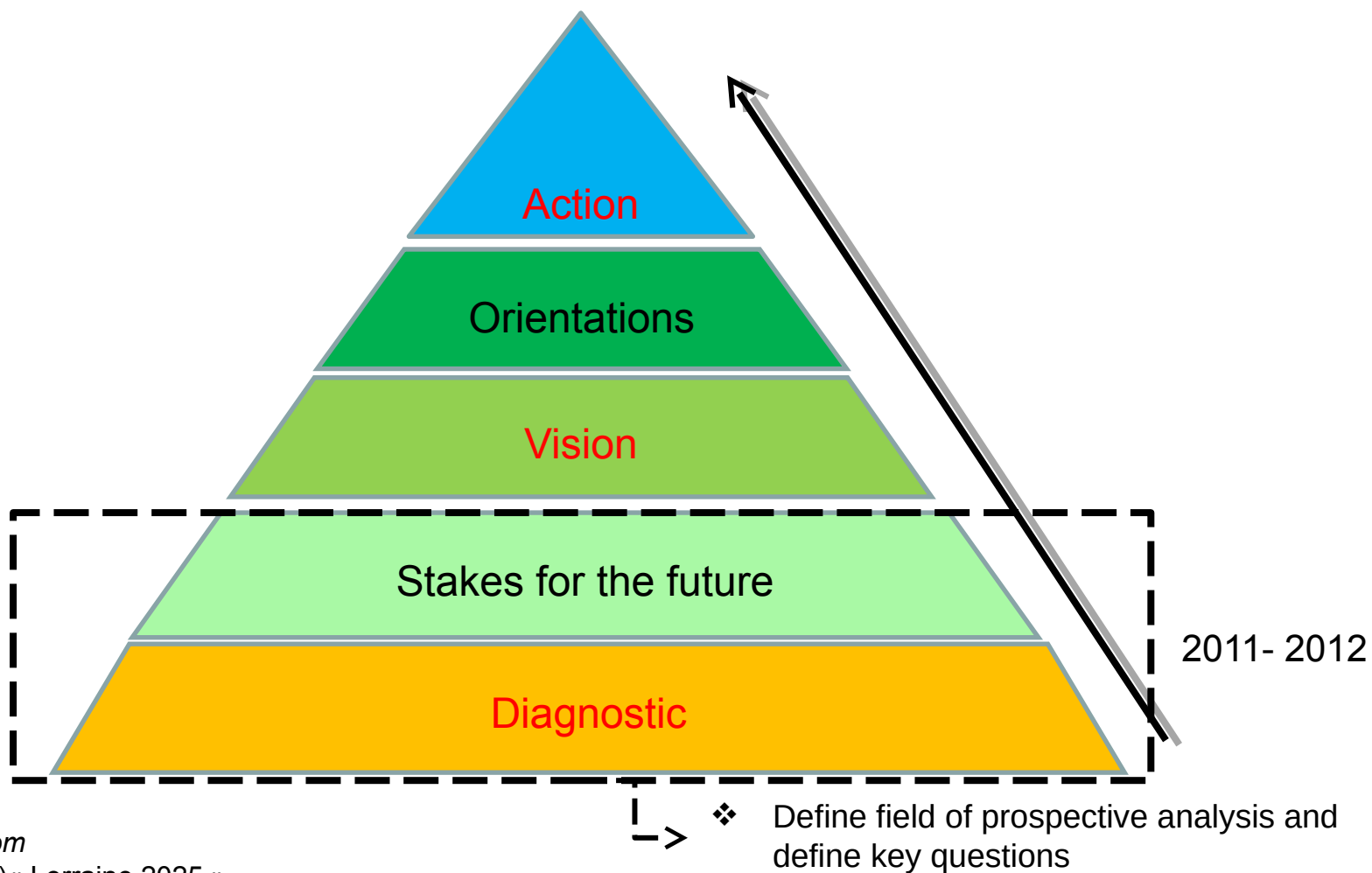
**Strategic prospective has to rely on:**

- 5 principles: see far, see wide, analyze in depth, take risks, think of man
- 4 attitudes: passivity, reactivity, **pre-activity**, **proactivity**

**Strategic prospectice has to adress 5 questions:**

- **Who am I?**
- **What might happen?**
- **What can I do?**
- What will I do?
- How will I do it?

# Luxembourg 2030 - Activities in 2012

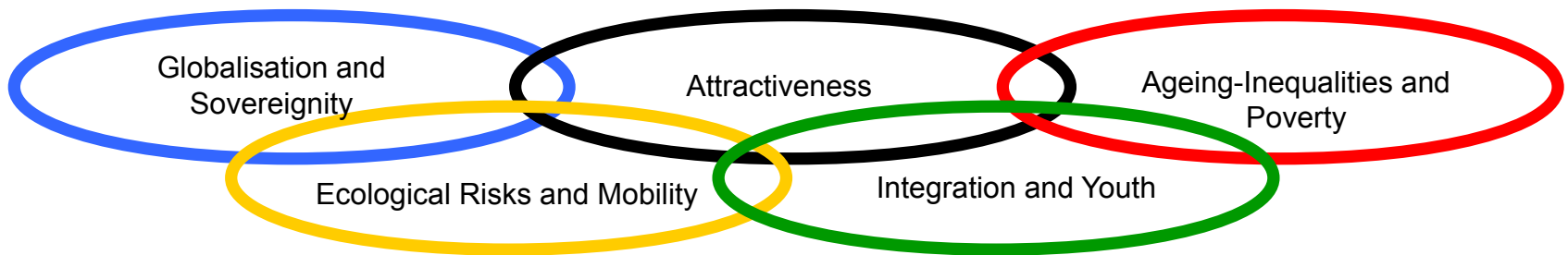


Adapted from  
Insee(2005)« Lorraine 2025 »

# Activities in 2012

## Diagnostic

- **Identify subjects that have to be analyzed**
- Launch: in 2011 over 60 people participate in 3 different workshops to identify 5 main (non exclusive) subjects that should be analyzed in order to come to a long term project for territorial development in Luxembourg under the leadership of professeur Durance



# Activities in 2012

## Launch of 5 WG, one for each subject

### ❖Identify themes for each WG

Example WG Ecological Risks and Mobility:

- 1. Scarcity and higher prices of resources*
- 2. Climate change*
- 3. Pollution and impact on public health*
- 4. New resources of energy*
- 5. Demographic evolution*
- 6. Mobility and access to the territory*
- 7. Land-use and territorial planning*

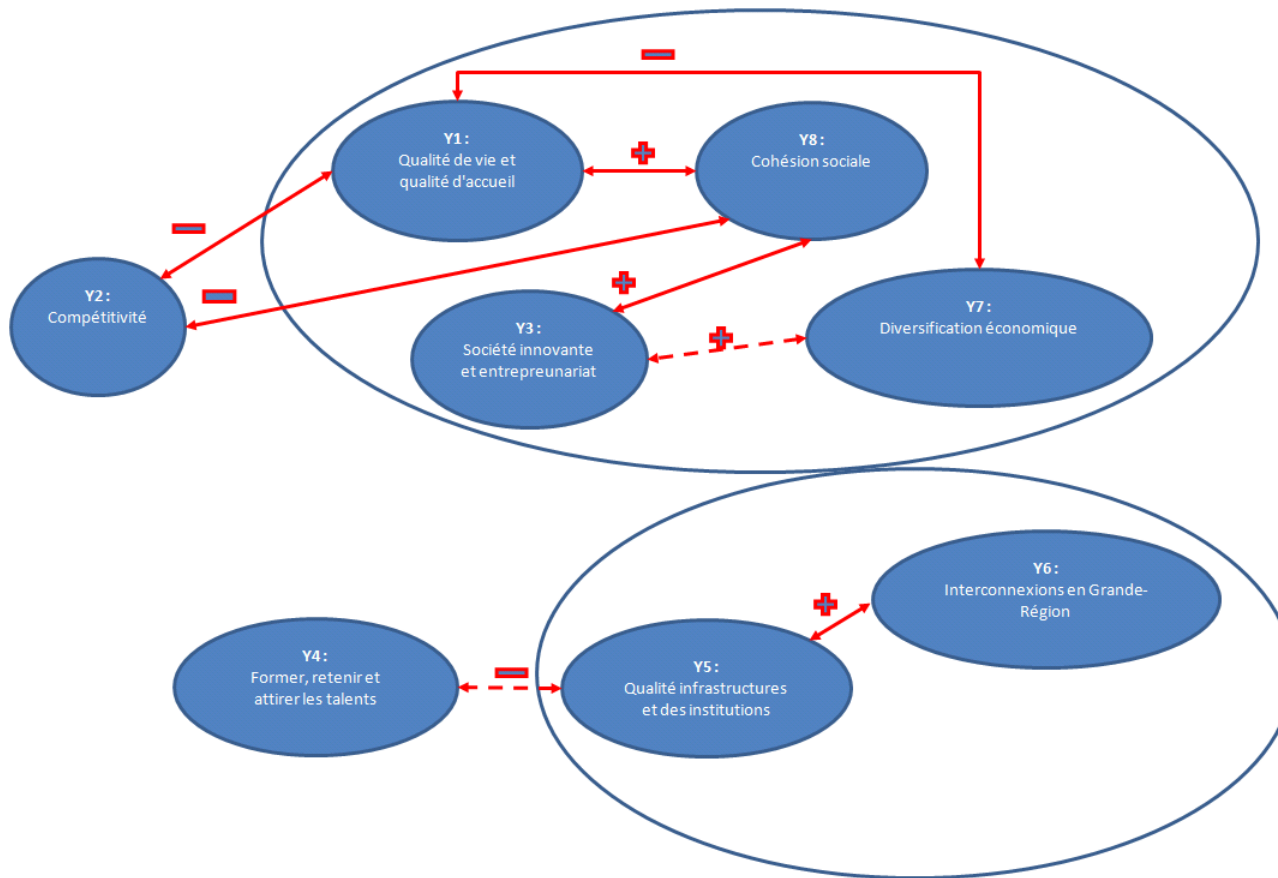
### Identify important facts and conventinal beliefs that describe Luxembourg's current situation

*Example WG Ageing, Inegalities and Poverty : identification of 101 specificities*

# Activities in 2012

→ **Distribute stylized facts and conventional beliefs for each WG among themes:**

*Example : WG Attractivity – ATTRAC 70 stylized facts distributed among 9 themes*



# Activities in 2012

- **Discuss openly and collectively for each theme about stylized facts and established beliefs to sort them between opportunities and weaknesses and between opportunities and threats.**
- **In order to define key questions for the future of Luxembourg**
- **Among all those key questions identify the 10 central or priority questions that are most critical to the future of the territory.**
- **These key questions should have 3 properties:**
  - **They have to be directly important for the future of the territory**
  - **They have to include a certain degree of uncertainty (there should be more than 1 possible answer)**
  - **non maîtrise (actors are currently not able to weigh on the answers to the questions)**
- *Example : WG Integration and Youth 12 questions were retained, or judged as really central to the future of the country of an initial total of 85*

# Activities in 2012

## **An example: WG ATTRAC**

Enjeu 1 : Comment développer un secteur marchand moins dépendant des niches de souveraineté ou des dépenses publiques ?

**OR imagine Luxembourg without bank secrecy?**

Enjeu 2 : Organiser l'enseignement et la formation de manière à offrir de réelles possibilités d'avoir plusieurs vies professionnelles

**How to redesign education in order to be able to have different jobs during your lifetime?**

Comment mieux mettre à profit la multi-culturalité pour la découverte et l'exportation de nouveaux biens et services (« Laboratoire de l'Europe ») ?

**How to take advantage of the special situation of Luxembourg to develop new goods and services?**

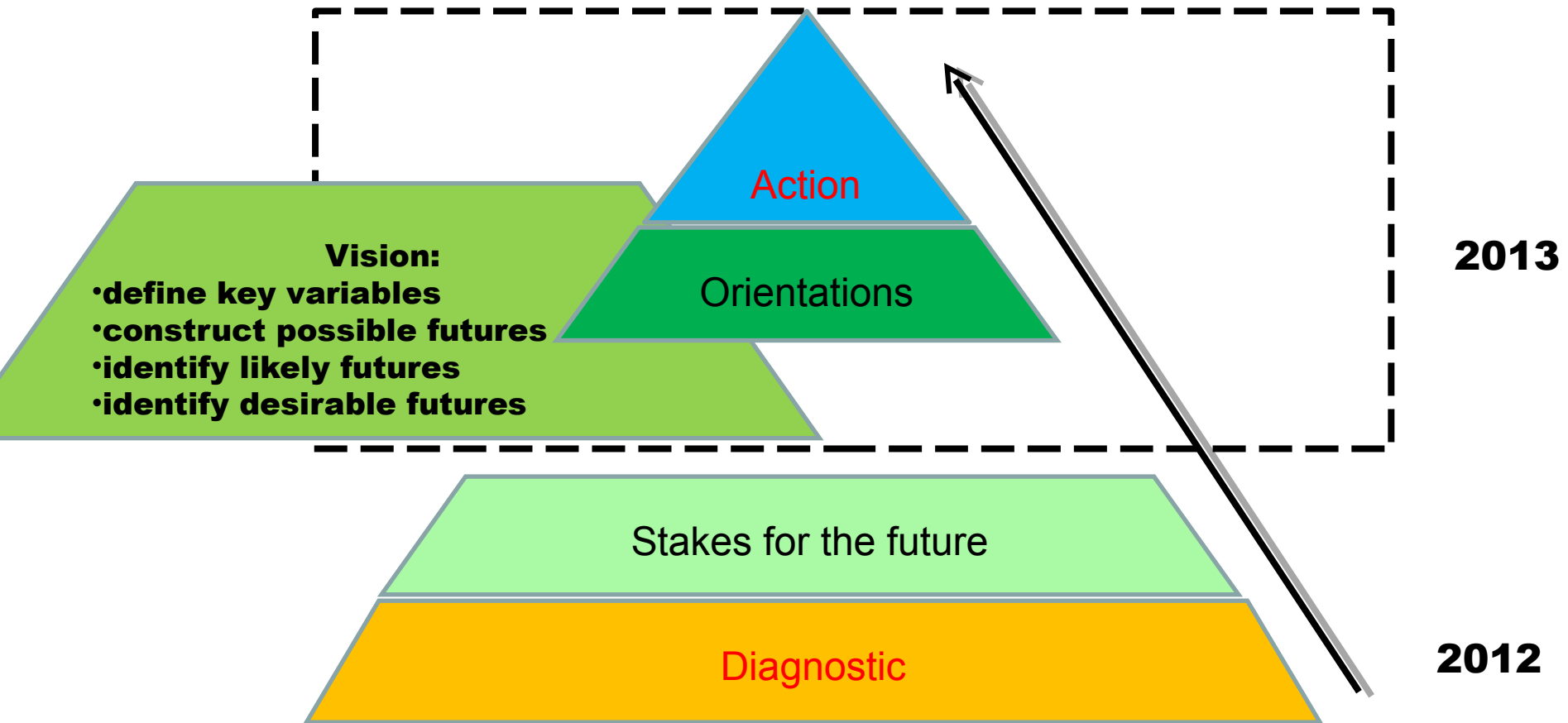
# Activities in 2012

## Bilan 01.12-11.12

| WG                       | MEGES      | REPEL mob    | Attrac         | IMJE         | VIP         |
|--------------------------|------------|--------------|----------------|--------------|-------------|
| Chair                    | F.-X Borsi | Marc Wagener | Hubert Strauss | Jeff WEITZEL | Robert Urbé |
| Participants (average)   | 7          | 8            | 9              | 8            | 11          |
| Meetings                 | 9          | 6            | 7              | 6            | 6           |
| Themes                   | 3          | 7            | 9              | 5            | 3           |
| Specificities            | 37/20      | 74           | 71             | 23/20        | 46/55       |
| Key questions for future | 72         | 95           | 105            | 85           | 44          |
| Central key questions    | 11         | 10           | 11             | 12           | 8           |

Collective Investment: over 700 hours!

# Luxembourg 2030



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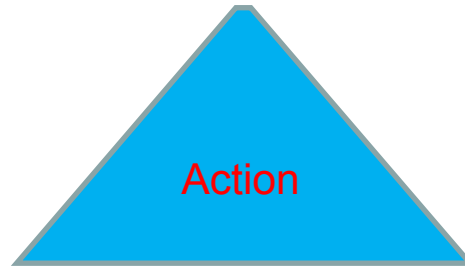
# Activities 2013



## Orientations

- **describe the situation of Luxembourg in 2030, for each of the scenarios explaining the consequences of each assumption**
- ❑ **decline on the 3 dimensions associated with sustainable development (economic, social, environmental), the impacts, consequences, positive and negative implications for Luxembourg of the implementation of each of the scenarios**
  
- **Definition of strategic directions and actions**
- ❑ **translate couples (Scenarios-implications) in terms of major challenges for the future**

# Activities 2013



## Action

- **Define strategic objectives that have to be implemented in order to be able to respond to challenges for the future**
- **Define means and obstacles that will help/could hinder attaining these goals and**
- **define a masterplan with priority actions (urgence, simplicity, contribution)**

# SOLEP

## 2 pillars of SOLEP: Prospective and Evaluation

- Prospective : volunteers for WG welcome
- Evaluation :
  - First pillar already well advanced 2<sup>nd</sup> pillar Evaluation launched recently
  - next meeting :
    - « 1er atelier méthodologique Evaluation SOLEP », 18th march 2013
    - 17.30, Forum Geesekneppchen

More info [www.solep.lu](http://www.solep.lu)



# Luxembourg 2030

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